

## **Case Study: Full Lifecycle Support & Agile Transformation for the Defense Logistics Agency (DLA)**

**Client:** Defense Logistics Agency (DLA)

**Industry:** Federal Government / Defense Logistics

**Services Provided:** Project Management, Systems Engineering, Application Development, Configuration Management, Cybersecurity, Agile Transformation

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### **Project Overview**

As the prime contractor supporting the Logistics Cataloging and Data Solutions (LCDS) Portfolio, Horizon provided end-to-end technical and programmatic support for over 30 mission-critical DLA systems, including:

- Federal Logistics Information System (FLIS) Suite
- Universal Data Repository (UDR)
- DLA Map Catalog (MapCat)
- Training Assessment System (TAS)
- DLA Training Portal

These systems support global logistics, supply chain, geospatial, and medical operations for the U.S. military, federal agencies, NATO, and allied partners.

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### **Solutions & Capabilities Delivered**

#### Full Lifecycle System Support

- Support across Mainframe, Mid-Tier, and Ancillary platforms
- Technologies used: COBOL, DB2, CICS, JBOSS, Oracle, Informatica, GoldenGate, webMethods

#### Cloud Readiness & Modernization

- Prepared and migrated systems to commercial/government cloud environments
- Supported standalone applications like MapCat using ESRI technologies

#### Agile Transformation

- Introduced and scaled Agile methodology in a historically Waterfall environment

- Phased rollout with tailored training and hands-on support
- Improved planning visibility and faster feedback cycles

#### Cybersecurity & Compliance

- RMF support and full adherence to DLA cybersecurity policies and STIGs

#### PMO & Engineering Support

- Project management, configuration management, systems engineering, lifecycle documentation

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### Challenges Overcome

#### Agile Adoption in a Waterfall Culture

Horizon led a cultural shift by introducing Agile practices through a phased rollout strategy. Early adoption with receptive teams led to measurable success, growing trust, and expanded Agile use across the portfolio.

#### Complex Legacy System Integration

Supported tightly integrated systems with numerous subsystems and dependencies, ensuring stable and secure operations while preparing for future cloud migration.

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### Results & Impact

- Zero Corrective Actions issued over the life of the contract
- Successfully supported a portfolio serving millions of global users
- Enabled faster delivery cycles, improved visibility, and increased stakeholder engagement
- Maintained exceptional government-client relationships through proactive communication and issue resolution

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### About Horizon

Horizon delivers strategic IT and program management solutions to federal agencies, with a proven track record in defense logistics, system modernization, and digital transformation.

Contact us at [bd@hil.us](mailto:bd@hil.us) to learn how Horizon can support your mission-critical systems with innovation and integrity.